



# **Podcast Show Notes**



# **Leading Nursing Innovation**

Innovation isn't just for techies. New ways of thinking and doing are needed to address dramatic changes in the ever-evolving world of healthcare. Turn your natural problem-solving talents into a powerhouse of positive change by learning to lead breakthroughs that matter.

This CEU course is relevant to nursing and advanced practice nursing professionals.

# **Episode 2** – How to Become a Catalyst for Change

You don't have to be an innovator to lead innovation; but to create an environment that stimulates creative problem solving, you do need to be aware of the innovation process and ways in which it can be fostered among nurses.

#### Guest

Daniel R. Weberg, PhD, MHI, BSN, RN

- Vice President of Transformation for the Ascension healthcare system
- Former Head of Clinical Innovation for Trusted Inc, a healthcare staffing company
- Former Senior Director of Innovation and Leadership and former Director of Nursing Research and Practice Innovation for Kaiser Permanente
- Assistant Professor of Practice and creator of the Master's in Healthcare Innovation program for The Ohio State University College of Nursing

#### Host

Deborah Martin, DNP, MBA, RN, NE-BC, FACHE

- Director of Learning Innovation, Elite Learning
- Certified nurse executive and fellow of the American College of Healthcare Executives
- More than 25 years of experience in healthcare, including as system director of professional practice and development at a large healthcare system

#### **Reviewer**

Lisa Simani, APRN, MS, ACNP

- Editor, Nurse Regulatory/Compliance Planner for Elite Learning
- 20 years of publishing experience
- Lead author of peer-reviewed articles for print- and web-based nursing continuing education provider companies

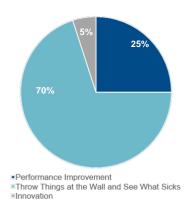
# **Episode Key Points**

### Leadership's Impact on Innovation Success (1:48)

- Leaders directly impact innovation and also "disimpact" creative solutions.
- Innovation is typically misunderstood in healthcare systems.
- Nurse managers have been found to be barriers to change.
- Team interaction predicts innovation ability.
- Innovation is not evidence-based.
- Failure in innovation efforts must be tolerated.

### Innovation Frameworks (5:13)

## Current Change Frameworks in Healthcare



## Innovation Leadership Essentials (7:07)

- Build connections
- Cultivate relationships
- Live on the edge of chaos
- Dismantle stagnation

## Toxic Leaders Are Innovation Killers (11:08)

- When a toxic leader is involved:
  - o 12% of workers quit
  - o 63% lose time avoiding a toxic person
  - 48% experience decreased work effort
  - o 78% report decreased organizational commitment

## Secrets of the Successful (15:59)

- The Hamster Wheel
   Power with people, then refine
- Fix the System Not the Feature
  Prioritize data, culture, and function over flashy features.

- Own Your Risk Tolerance
   Otherwise, subconsciously, you will impair innovation.
- Frequently reassess priorities
   Understand 5-year plans may not be helpful.

Example: Start With One (21:44)

- Learn one technology
- Modify one team
- Create one new partnership
   Worry about one less laggard

#### References

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#### Resources

**Diffusion of Innovation Theory** 

Six Sigma Quality Improvement

American Nurses Association, Innovations in Nursing and Healthcare

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